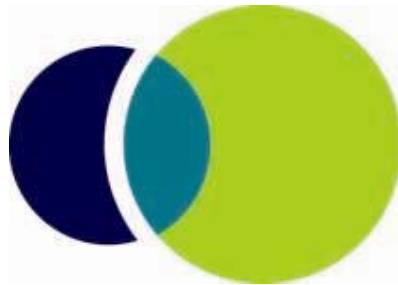


safety health  
environment

shēi



Nestlé



**Dow Jones  
Sustainability Indexes**  
Member 2008/09



# Dow Jones Sustainability Indexes

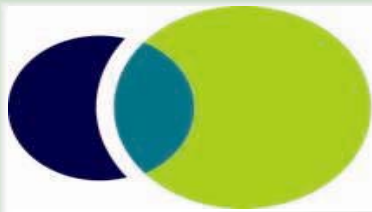
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Nestlé #2 with 79% overall score (#1 with 80%)

Environment	82% ● ● ↑	Economic	84% ●	Social	70% ●
Policy / Management	● ●	Corporate Governance	●	Labor Indicators	● ↓
Operational eco-efficiency	● ↓	Risk & Crisis Management	● ● ↑	Human Capital Development	●
Reporting	● ↓	Compliance	● ↑	Talent Attraction	●
GMO	● ↑	Customer Relationship	●	Corporate Citizenship	●
Climate	● ↑	Brand Management	● ● ↑	Social Reporting	● ● ↑
Raw Material Sourcing	● ↑ ↑	Emerging Mkts Strategy	●	Standards for Suppliers	●
Packaging	●	Health & Nutrition	●	Occ. Health & Safety	●

100% ≥ ● ● > 90% ≥ ● > 75% ≥ ● > 60% ≥ ● --- ● --- ↑ / ↓ significant improvement / decline vs. 2007 - 2008



## Nestlé relative score vs. best score in each category

Environment	96 % ● ●	Economic	99 % ● ●	Social	96 % ● ●
Policy / Management	● ●	Corporate Governance	●	Labor Indicators	● ↓
Performance	● ↓	Risk & Crisis Management	● ●	Human Capital Development	● ●
Reporting	● ↓	Compliance	● ● ↑	Talent Attraction	● ↓
GMO	● ● ↑	Customer Relationship	●	Corporate Citizenship	●
Climate	● ● ↑	Brand Management	● ●	Social Reporting	● ● ↑
Raw Material Sourcing	● ● ↑	Emerging Mkts Strategy	●	Standards for Suppliers	●
Packaging	●	Health & Nutrition	● ●	Occ. Health & Safety	● ●

100% ≥ ● ● > 90% ≥ ● > 75% ≥ ● > 60% ≥ ● ---



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