

Voting instructions to the Independent Representative**Yes No Abstention**

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|--------|---|--------------------------|--------------------------|--------------------------|
| 1.1 | Approval of the Annual Review, the financial statements of Nestlé S.A. and the consolidated financial statements of the Nestlé Group for 2025 | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 1.2 | Acceptance of the Compensation Report 2025 (advisory vote) | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 1.3 | Acceptance of the Non-Financial Statement of the Nestlé Group for 2025 (advisory vote) | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 2 | Discharge to the members of the Board of Directors and of the Management for 2025 | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 3 | Appropriation of available earnings resulting from the balance sheet of Nestlé S.A. (proposed dividend) for the financial year 2025 | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1 | Re-elections of the members and election of the Chair of the Board of Directors | | | |
| 4.1.1 | Pablo Isla, as member and Chair | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.2 | Dick Boer | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.3 | Marie-Gabrielle Ineichen-Fleisch | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.4 | Renato Fassbind | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.5 | Patrick Aebischer | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.6 | Dinesh Paliwal | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.7 | Lindiwe Majele Sibanda | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.8 | Chris Leong | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.9 | Luca Maestri | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.10 | Rainer Blair | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.11 | Geraldine Matchett | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.2 | Elections to the Board of Directors | | | |
| 4.2.1 | Ma. Fatima D. (Fama) Francisco | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.2.2 | Thomas Jordan | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.3 | Elections of the members of the Compensation Committee | | | |
| 4.3.1 | Dinesh Paliwal | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.3.2 | Dick Boer | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.3.3 | Patrick Aebischer | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.3.4 | Marie-Gabrielle Ineichen-Fleisch | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.3.5 | Renato Fassbind | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.3.6 | Luca Maestri | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.4 | Election of the statutory auditors Ernst & Young Ltd, Renens branch | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| EB 4.5 | Election of the Independent Representative Hartmann Dreyer, Attorneys-at-law | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5.1 | Approval of the compensation of the Board of Directors | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5.2 | Approval of the compensation of the Executive Board | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

In the event of any **yet unknown new or modified proposal by a shareholder** during the General Meeting, I instruct the Independent Representative to vote as follows:

- Yes (vote in favor of any such yet unknown proposal)
 No (vote against any such yet unknown proposal)
 Abstain

The Board of Directors recommends voting "No" on any such yet unknown proposal.