



Good food, Good life

Press Release

Ad hoc announcement pursuant to Art. 53 LR

Vevey, 18 September 2026

Update on Nestlé's operations in Russia

Nestlé takes note of Russia's presidential decree, published yesterday, that places Nestlé Russia under temporary external administration. The company is assessing the situation and its options.

Nestlé is committed to taking all necessary steps to protect its rights and ensure continuity of business operations in the interests of all stakeholders, particularly its employees.

Contacts:

Media	Christoph Meier	Tel.: +41 21 924 2200	mediarelations@nestle.com
Investors	David Hancock	Tel.: +41 21 924 3509	ir@nestle.com