Final Terms Dated 17 July 2017

NESTLÉ HOLDINGS, INC.

Issue of EUR 850,000,000 0.875 per cent. Notes due 18 July 2025 (the "Notes") Guaranteed by Nestlé S.A. under the Debt Issuance Programme

PART A - CONTRACTUAL TERMS

Terms used herein shall be deemed to be defined as such for the purposes of the Terms and Conditions set forth in the Prospectus dated 19 May 2017, which constitutes a base prospectus for the purposes of the Prospectus Directive. This document constitutes the Final Terms of the Notes described herein for the purposes of Article 5.4 of the Prospectus Directive and must be read in conjunction with the Prospectus dated 19 May 2017, including documents incorporated by reference. Full information on the Issuer, the Guarantor and the offer of the Notes is only available on the basis of the combination of these Final Terms and the Prospectus dated 19 May 2017. A summary of the Notes (which comprises the summary in the Prospectus as amended to reflect the provisions of these Final Terms) is annexed to these Final Terms. The Prospectus is available for viewing on the Nestlé Group's investor relations website, which can be found at www.nestle.com/investors and is available on the ofthe London Stock Exchange website www.londonstockexchange.com/exchange/news/market-news/market-news-home.html.

The expression "Prospectus Directive" means Directive 2003/71/EC (as amended, including by Directive 2010/73/EU), and any relevant implementing measure in a relevant Member State of the European Economic Area.

1. (a) Issuer: Nestlé Holdings, Inc.

(b) Guarantor: Nestlé S.A.

2. (a) Series Number: 89

(b) Tranche Number: 1

(c) Date on which the Not Applicable Notes will be

consolidated and form a single Series:

3. Specified Currency: Euros ("EUR")

4. Aggregate Nominal

Amount:

(a) Series: EUR 850,000,000

(b) Tranche: EUR 850,000,000

5. Issue Price: 99.923 per cent. of the Aggregate Nominal Amount

6. (a) Specified EUR 1,000

Denominations:

Calculation EUR 1,000 (b) Amount:

7. Issue Date: 19 July 2017 (a)

> Issue Date (b) Interest

> > Commencement

Date:

8. Maturity Date: 18 July 2025

9. **Interest Basis:** 0.875 per cent. Fixed Rate

10. Redemption/Payment

Subject to any purchase and cancellation or early Basis: redemption, the Notes will be redeemed on the Maturity

Date at 100 per cent. of their nominal amount

Change of Interest Basis: Not Applicable

12. Put/Call Options: Issuer Maturity Par Call Option

Issuer Make-Whole Call Option

(further particulars specified below in paragraphs 19 and

20)

Status of the Notes: Senior 13. (a)

> Status of the Senior (b)

> > Guarantee:

14. Date Board approval for 9 May 2017 and 6 April 2017, respectively

issuance of Notes and Guarantee obtained:

PROVISIONS RELATING TO INTEREST (IF ANY) PAYABLE

15. Fixed Rate Note Applicable

Provisions

Rate(s) of Interest: 0.875 per cent. per annum payable in arrear on each (a)

Interest Payment Date. The first Fixed Interest Period shall be the period commencing on, and including, the Interest Commencement Date and ending on, but excluding, 18

July 2018 (short first coupon)

Interest Payment 18 July in each year from, and including, 18 July 2018, up

Date(s): to, and including, the Maturity Date, adjusted in accordance with the Following Business Day Convention, with the Additional Business Centres for the definition of "Business Day" being London, New York and Zurich, in

addition to a day on which the TARGET2 System is open, with no adjustment for period end dates

(c) Fixed Coupon Amount(s):

EUR 8.75 per Calculation Amount (applicable to the Notes in definitive form) and EUR 7,437,500 per Aggregate Nominal Amount of the Notes (applicable to the Notes in global form), payable on each Interest Payment Date, except for the amount of interest payable on the first Interest Payment Date falling on 18 July 2018

(d) Broken Amount(s): EUR 8.73 per Calculation Amount (applicable to the Notes in definitive form) and EUR 7,417,123.29 per Aggregate Nominal Amount of the Notes (applicable to the Notes in global form), payable on the first Interest Payment Date falling on 18 July 2018

(e) Day Count Fraction: Actual/Actual (ICMA)

(f) Determination

Date(s):

Not Applicable

16. Floating Rate Note

Provisions

Not Applicable

17. Zero Coupon Note

Provisions

Not Applicable

PROVISIONS RELATING TO REDEMPTION

Issuer Call Option Not Applicable 18.

19. Issuer Maturity Par Call

Option

Applicable

20. Issuer Make-Whole Call

Option

(c)

Applicable

Optional (a)

Redemption Date(s):

At any time that is more than 90 days prior to the Maturity

Date

(b) **Optional**

Redemption Amount of each Note:

Special Redemption Amount

Specified Time

for Special Redemption Amount:

Not Applicable

(d) Redemption

Margin:

0.10 per cent.

If redeemable in (e)

part:

(i) Minimum Not Applicable

Redemption Amount:

(ii) Maximum Redemption Amount:

Not Applicable

(f) Calculation Agent (if not the Agent) (the "Calculation

Not Applicable

Notice periods (if (g) other than as set out in the

Agent"):

Minimum period: Not Applicable

Conditions):

Maximum period: Not Applicable

21. Investor Put Option

Not Applicable

22. Final Redemption

EUR 1,000 per Calculation Amount

23. Early Redemption

Amount

Amount:

Early Redemption Amount(s) per **Calculation Amount** payable on redemption for taxation reasons or on event of default/or other earlier redemption:

EUR 1,000 per Calculation Amount

GENERAL PROVISIONS APPLICABLE TO THE NOTES

24. Form of Notes: Registered Notes

> Registered Global Note registered in the name of a nominee for a common safekeeper for Euroclear Bank SA/NV and Clearstream Banking S.A. exchangeable (free of charge) for security printed definitive Notes only upon an Exchange Event (as defined in the Registered

Global Note).

Notes shall not be physically delivered in Belgium, except to a clearing system, a depository or other institution for the purpose of their immobilisation in accordance with Article 4 of the Belgian Law of 14 December 2005.

25. New Safekeeping Structure: Yes

26. Additional Financial
Centre(s) or other special
provisions relating to
Payment Days:

Not Applicable

27. Talons for future Coupons to be attached to definitive Notes:

No

28. Spot Rate (if different from that set out in Condition 5(g)):

Not Applicable

29. Calculation Agent responsible for calculating the Spot Rate for the purposes of Condition 5(g) (if not the Agent):

Not Applicable

30. RMB Settlement Centre(s):

Not Applicable

Signed on behalf of the Issuer:

By: KEVIN YI

Kevin Yi Duly authorised

By: LINDA J. BRODIE

Linda J. Brodie *Duly authorised*

Signed on behalf of the Guarantor:

By: LEE EDWARDS

Lee Edwards

Duly authorised

By: KATARZYNA CHOINSKA

Katarzyna Choinska *Duly authorised*

PART B – OTHER INFORMATION

1. LISTING

Listing and Admission to

Trading:

Application is expected to be made by the Issuer (or on its behalf) for the Notes to be admitted to trading on the London Stock Exchange's Regulated Market and for admission to the Official List of the UK Listing Authority with effect from the Issue Date

2. RATINGS

The Notes to be issued are not rated by Standard & Poor's Credit Market Services France SAS and Moody's France SAS

3. INTERESTS OF NATURAL AND LEGAL PERSONS INVOLVED IN THE ISSUE

Save for any fees payable to the Joint Bookrunners, so far as the Issuer is aware, no person involved in the issue of the Notes has an interest material to the offer. The Joint Bookrunners and their affiliates may have engaged, and may in the future engage, in investment banking and/or commercial banking transactions with, and may perform other services for, the Issuer and its affiliates in the ordinary course of business.

4. REASONS FOR THE OFFER, ESTIMATED NET PROCEEDS AND TOTAL EXPENSES

(i) Reasons for the Offer: As set out in "Use of Proceeds" in the Prospectus dated

19 May 2017

(ii) Estimated net proceeds: EUR 847,050,500 (following deduction of the Joint

Bookrunners' commission and concession)

(iii) Estimated total EUR 45,000 for legal, filing and miscellaneous expenses

expenses:

5. YIELD (Fixed Rate Notes Only)

Indication of yield: 0.885 per cent. per annum

6. HISTORIC INTEREST RATES (Floating Rate Notes Only)

Not Applicable

7. OPERATIONAL INFORMATION

(i) ISIN: XS1648298559

(ii) Common Code: 164829855

(iii) Any clearing system(s) other than Euroclear

Bank SA/NV,

Clearstream Banking S.A. and the relevant identification number(s):

Not Applicable

(iv) Delivery:

Delivery against payment

(v) Names and addresses of additional Paying Agent(s) (if any):

Not Applicable

(vi) Intended to be held in a manner which would allow Eurosystem eligibility Yes

Note that the designation "yes" means that the Notes are intended upon issue to be deposited with Euroclear Bank SA/NV or Clearstream Banking S.A. (the "ICSDs") as common safekeeper, and registered in the name of a nominee of one of the ICSDs acting as common safekeeper, and does not necessarily mean that the Notes will be recognised as eligible collateral for Eurosystem monetary policy and intra-day credit operations by the Eurosystem either upon issue or at any or all times during their life. Such recognition will depend upon the ECB being satisfied that Eurosystem eligibility criteria have been met.

8. DISTRIBUTION

(i) Method of distribution: Syndicated

(ii) If syndicated:

(A) Names and addresses

of Managers / relevant Dealer and underwriting

commitments:

Banco Santander, S.A. Ciudad Grupo Santander Avenida de Cantabria s/n

Edificio Encinar

28660 Boadilla del Monte

Madrid, Spain

Underwriting Commitment: EUR 170,000,000

Citigroup Global Markets Limited

Citigroup Centre Canada Square Canary Wharf London E14 5LB

Underwriting Commitment: EUR 170,000,000

ING Bank N.V. Foppingadreef 7 1102 BD Amsterdam The Netherlands

Underwriting Commitment: EUR 170,000,000

Société Générale 10 Bishops Square London E1 6EE

Underwriting Commitment: EUR 170,000,000

(each an "Active Bookrunner" and together, the "Active Bookrunners")

BNP Paribas

10 Harewood Avenue London NW1 6AA

Underwriting Commitment: EUR 56,666,666

Merrill Lynch International 2 King Edward Street London EC1A 1HQ

Underwriting Commitment: EUR 56,666,667

RBC Europe Limited Riverbank House 2 Swan Lane London EC4R 3BF

Underwriting Commitment: EUR 56,666,667

(each a "Passive Bookrunner" and together, the "Passive Bookrunners", and together with the Active Bookrunners, the "Joint Bookrunners" and each a "Joint Bookrunner")

(B) Date of the Letter for a Syndicated Note Issue: 17 July 2017

(C) Stabilising Not Applicable Manager(s) (if any):

(iii) If non-syndicated, name and address of Dealer:

Not Applicable

(iv) Total commission and concession:

0.27 per cent. of the Aggregate Nominal Amount

(v) U.S. Selling Reg. S Compliance Category 2; TEFRA Not Applicable Restrictions:

(vi) The Netherlands Selling Applicable
Restrictions (Article
5:20(5) Dutch Financial
Supervision Act (Wet op
het financieel toezicht)):

(vii) Public Offer where there is no exemption from the obligation under the Prospectus Directive to publish a Prospectus:

(ii)

Offer Price:

Applicable - see paragraph 9 below.

9. TERMS AND CONDITIONS OF THE PUBLIC OFFER

An offer of the Notes may be made by each of the Joint Bookrunners and any placers (authorised directly or indirectly by the Issuer or any of the Joint Bookrunners), other than pursuant to Article 3(2) of the Prospectus Directive, in each of Austria, Belgium, Germany, Luxembourg and the Netherlands (together with the United Kingdom, the "Public Offer Jurisdictions") during the Offer Period (as defined below).

The above consent is subject to the following conditions:

- (a) the only Offerors authorised to use the Issuer's Base Prospectus to make the Public Offer of the Notes are the Joint Bookrunners; and
- (b) any financial intermediary which is authorised to make such offers under the Markets in Financial Instruments Directive 2004/39/EC and which has been duly appointed, directly or indirectly, by the Issuer to make such offers, provided that such financial intermediary states on its website (I) that it has been duly appointed as a financial intermediary to offer the Notes during the Offer Period, (II) it is relying on the Issuer's Base Prospectus for such Public Offer with the consent of the Issuer, and (III) the conditions attached to that consent (the "Placers").

(i) Offer Period: From the date of and following publication of these Final

Terms being 17 July 2017 to 19 July 2017

The Issuer has offered and will sell the Notes to the Joint Bookrunners (and no one else) at the Issue Price of 99.923 per cent. less a total commission and concession of 0.27 per cent. of the Aggregate Nominal Amount of the Notes. Joint Bookrunners and Placers will offer and sell the Notes to their customers in accordance with arrangements in place between each such Joint Bookrunner and its customers (including Placers) or each such Placer and its customers by reference to the Issue Price and market conditions prevailing at the time

(iii) Conditions to which the offer is subject:

Offers of the Notes are conditional on their issue and are subject to such conditions as are set out in the Letter for a Syndicated Note Issue dated 17 July 2017. As between Joint Bookrunners and their customers (including Placers) or between Placers and their customers, offers of the Notes are further subject to such conditions as may be agreed between them and/or as is specified in the arrangements in place between them

(iv) Description of the application process:

A prospective Noteholder will purchase the Notes in accordance with the arrangements in place between the relevant Joint Bookrunner and its customers or the relevant Placer and its customers, relating to the purchase of securities generally. Noteholders (other than Joint Bookrunners) will not enter into any contractual arrangements directly with the Issuer in connection with the offer or purchase of the Notes

(v) Description of possibility to reduce subscriptions and the manner for refunding excess amount paid by applicants:

Not Applicable

(vi) Details of the minimum and/or maximum amount of application (whether in number of Notes or aggregate amount to invest):

There are no pre-identified allotment criteria. The Joint Bookrunners and the Placers will adopt allotment and/or application criteria in accordance with customary market practices and applicable laws and regulations and/or as otherwise agreed between them

(vii) Method and time limits for paying up the Notes and for delivery of the Notes: The Notes will be sold by the Issuer to the Joint Bookrunners on a delivery against payment basis on the Issue Date. Prospective Noteholders will be notified by the relevant Joint Bookrunner or Placer of their allocations of the Notes and the settlement arrangements in respect thereof

(viii) Manner in and date on which results of the offer are to be made public:

Not Applicable

(ix) Procedure for exercise of any right of preemption, negotiability of subscription rights and treatment of subscription rights not exercised:

Not Applicable

(x) Whether Tranche(s) have been reserved for certain countries:

Not Applicable

(xi) Process for notification to applicants of the amount allotted and the indication whether dealing may begin before notification is made:

Prospective Noteholders will be notified by the relevant Joint Bookrunner or Placer in accordance with the arrangements in place between such Joint Bookrunners or Placers and its customers. Any dealings in the Notes which take place will be at the risk of prospective Noteholders

(xii) Amount of any expenses and taxes specifically charged to the subscriber or purchaser:

Not Applicable

(xiii) Name(s) and address(es), to the extent known to the Issuer, of the Placers in the various countries where the offer takes place:

None known to the Issuer

ANNEX

SUMMARY OF THE NOTES

Summaries are made up of disclosure requirements known as "Elements". These Elements are numbered in Sections A-E (A.1-E.7). This Summary contains all the Elements required to be included in a summary for the Notes, the Issuer and the Guarantor. Because some Elements are not required to be addressed, there may be gaps in the numbering sequence of the Elements. Even though an Element may be required to be inserted in the summary because of the type of securities, issuer and guarantor, it is possible that no relevant information can be given regarding the Element. In this case a short description of the Element is included in the Summary with the mention of "not applicable".

Section A – Introduction and warnings

Element	Title	
A.1	Warning	This Summary must be read as an introduction to the Prospectus and the applicable Final Terms. Any decision to invest in any Notes should be based on a consideration of the Prospectus as a whole, including the documents incorporated by reference, and the applicable Final Terms. Where a claim relating to information contained in the Prospectus and the applicable Final Terms is brought before a court in a Member State of the European Economic Area, the plaintiff may, under the national legislation of the Member State where the claim is brought, be required to bear the costs of translating the Prospectus and the applicable Final Terms before the legal proceedings are initiated. No civil liability will attach to the Issuer or the Guarantor in any such Member State solely on the basis of this Summary, including any translation hereof, unless it is misleading, inaccurate or inconsistent when read together with the other parts of the Issuer's Base Prospectus and the applicable Final Terms or it does not provide, when read together with the other parts of the Issuer's Base Prospectus and the applicable Final Terms of the Issuer's Base Prospectus and the applicable Final Terms, key information (as defined in Article 2.1(s) of the Prospectus Directive 2003/71/EC, as amended, including by Directive 2010/73/EU) in order to aid investors when considering whether to invest in the Notes.
A.2	Consent to use of the Issuer's Base Prospectus	Certain Tranches of Notes with a denomination of less than €100,000 (or its equivalent in any other currency) may be offered in circumstances where there is no exemption from the obligation under the Prospectus Directive to publish a prospectus. Any such offer is referred to as a "Public Offer".
		Consent: Subject to the conditions set out below, the Issuer consents to the use of its Base Prospectus (that is all information in the Prospectus, except for information in the Prospectus relating to Nestlé Finance International Ltd) in connection with a Public Offer of Notes:
		(i) the consent is only valid during the period from 17 July 2017 until 19 July 2017 (the "Offer Period");
		(ii) the only offerors authorised to use the Issuer's Base Prospectus to make the Public Offer of the Notes are:
		(a) Banco Santander, S.A., Citigroup Global Markets Limited, ING Bank N.V., Société Générale, BNP Paribas, Merrill Lynch International and RBC Europe Limited (the "Joint Bookrunners", and each an "Authorised Offeror"); and
		(b) any financial intermediary which is authorised to make such offers under the Markets in Financial Instruments Directive 2004/39/EC and which has been duly appointed, directly or indirectly, by the Issuer to make such offers, provided that such financial intermediary states on its website (I) that it has been duly appointed as a financial intermediary to offer the Notes during the Offer Period, (II) it is relying on the Issuer's Base Prospectus for such Public Offer with the consent of the Issuer, and (III) the conditions attached to that consent (the "Placers" and each an "Authorised Offeror");
		(iii) the consent only extends to the use of the Issuer's Base Prospectus to make Public Offers of the Notes in Austria, Belgium, Germany, Luxembourg and the Netherlands, in addition to the United Kingdom as specified in Paragraph 9 of Part B of the applicable Final Terms; and

Element	Title	
		(iv) the consent is subject to the conditions set out in Paragraph 9 of Part B of the applicable Final Terms.
		Any offeror falling within sub-paragraph (ii)(b) above who meets all of the other conditions stated above and wishes to use the Issuer's Base Prospectus in connection with a Public Offer is required, for the duration of the Offer Period, to publish on its website (i) that it has been duly appointed as a financial intermediary to offer the Notes during the Offer Period, (ii) it is relying on the Issuer's Base Prospectus for such Public Offer with the consent of the Issuer and (iii) the conditions attached to that consent.
		The Issuer and the Guarantor accept responsibility, in each relevant Member State for which the consent to use the Issuer's Base Prospectus extends, for the content of its Base Prospectus in relation to any investor who purchases any Notes in a Public Offer made by any person (an "offeror") to whom the Issuer has given consent to use its Base Prospectus in that connection in accordance with the preceding paragraphs, provided that the conditions attached to that consent are complied with by the relevant offeror.
		AN INVESTOR INTENDING TO ACQUIRE OR ACQUIRING ANY NOTES IN A PUBLIC OFFER FROM AN AUTHORISED OFFEROR WILL DO SO, AND OFFERS AND SALES OF SUCH NOTES TO AN INVESTOR BY SUCH AUTHORISED OFFEROR WILL BE MADE, IN ACCORDANCE WITH ANY TERMS AND OTHER ARRANGEMENTS IN PLACE BETWEEN SUCH AUTHORISED OFFEROR AND SUCH INVESTOR INCLUDING AS TO PRICE, ALLOCATIONS, EXPENSES AND SETTLEMENT ARRANGEMENTS. THE ISSUER WILL NOT BE A PARTY TO ANY SUCH TERMS AND ARRANGEMENTS WITH SUCH INVESTORS IN CONNECTION WITH THE PUBLIC OFFER OR SALE OF THE NOTES CONCERNED AND, ACCORDINGLY, THE ISSUER'S BASE PROSPECTUS AND THE APPLICABLE FINAL TERMS WILL NOT CONTAIN SUCH INFORMATION. THE INVESTOR MUST LOOK TO THE RELEVANT AUTHORISED OFFEROR AT THE TIME OF SUCH OFFER FOR THE PROVISION OF SUCH INFORMATION AND THE RELEVANT AUTHORISED OFFEROR WILL BE RESPONSIBLE FOR SUCH INFORMATION. NONE OF THE ISSUER, THE GUARANTOR OR ANY DEALER (EXCEPT WHERE SUCH DEALER IS THE RELEVANT AUTHORISED OFFEROR) HAS ANY RESPONSIBILITY OR LIABILITY TO AN INVESTOR IN RESPECT OF SUCH INFORMATION.

Section B – Issuer and Guarantor

Element	Title	
B.1	Legal and commercial name of the Issuer	Nestlé Holdings, Inc. ("NHI" or the "Issuer")
B.2	Domicile/legal form/ legislation/ country of incorporation	NHI is a corporation with unlimited duration, incorporated and domiciled in Delaware, United States under the laws of the State of Delaware.
B.4b	Trend information	The global business environment remained challenging in 2016 and continues to be challenging in 2017. Nestlé Group is well positioned with strong, high quality brands, which are valued by the consumer but any adverse developments in the global economy could impact consumer demand.
B.5	Description of the Group	NHI is (indirectly) a wholly owned subsidiary of Nestlé S.A. (the "Guarantor"). The Guarantor is the ultimate holding company of the Nestlé group of companies (the "Nestlé Group" or the "Group").
B.9	Profit forecast or estimate	Not Applicable; there are no profit forecasts or estimates made in the Issuer's Base Prospectus.

Element	Title			
B.10	Audit report qualifications	Not Applicable; there are no qualification reports relating to the historical financial twelve months ended 31 December 2016 a	information of NH	II as at and for the
B.12	Selected historical ke	cal key financial information		
		ion set out below has been extracted withou	it material adjustme	nt from the audited
	consolidated financial	statements in the Annual Financial Report red in accordance with International Financi	of NHI for the final	ncial year ended 31
		Consolidated Balance Sheet	ts	
		As at 31 December 2016 and 2		
	(U.S.	dollars in thousands, except capital stock		
			31 December	31 December
	Assets		2016	2015
	Current assets:			
		nts	430,712	140,204
	Short-term investments.		42,475	74,290
		bles, net	8,330,288	6,025,152
	, , , , , , , , , , , , , , , , , , , ,		1,591,315	1,723,224
			92,074	82,554 20,403
			85,843	96,512
	1 7		10,572,707	8,162,339
	Non-current assets:			
		pment, net	5,329,648	5,257,119
		S	178,183	29,179
	3	tures and associated companies	8,621	5,780
			918,928	995,885
			4,226,938 17,097,741	3,927,548 17,085,873
			1,188,159	1,310,781
		ts	28,948,218	28,612,165
	Total assets		39,520,925	36,774,504
	Liabilities and Equity			
	Current liabilities:			
	1 2	S	1,837,626	1,568,668
			6,009,843	4,610,326
			115,012 873,081	76,041 855,522
		lities	83,628	53,601
			1,538,798	1,373,086
	Total current liabilities	S	10,457,988	8,537,244
	Non-current liabilities:			
	Financial liabilities		6,254,350	7,824,790
	1 "	lities	1,785,210	1,824,006
			2,322,198 98,640	2,195,104 51,163
			2,223,484	1,910,345
		ilities	12,683,882	13,805,408
			23,141,870	22,342,652
	Equity:			
		value. Authorised, issued, and outstanding,	100	100
		al	100 5,624,297	100 5,624,297
			(1,010,767)	(1,173,966)
			11,765,425	9,981,421
			16,379,055	14,431,852
	Total liabilities and eq	uity	39,520,925	36,774,504

Element	Title			
		Consolidated Income Statem	ents	
		For the years ended 31 December 20		
		(U.S. dollars in thousands		
			31 December 2016	31 December 2015
	Sales		22,069,217	21,399,111
	C		(11,963,856)	(11,824,068)
			(1,984,555)	(1,932,695)
		administrative expenses	(3,753,965)	(3,572,784)
		ompany	(1,214,361) (117,683)	(1,180,428) (45,354)
		ses	3,034,797	2,843,782
	0 1	enses	(9,634)	(9,968)
		21305	3,025,163	2,833,814
			(211,922)	(237,073)
	Share of results from join	nt ventures and associated companies	3,157	4,152
	Income from continuir	g operations before income taxes	2,816,398	2,600,893
	Income tax expense		(1,045,947)	(678,205)
		g operations	1,770,451	1,922,688
	Income from discontinu	ed operations, net of taxes	13,553	159
	Net income		1,784,004	1,922,847
	Statements of no signif	icant or material adverse change		
B.13		NHI and there has been no material adverse date of the most recently published audited. Not Applicable; there have been no rece are to a material extent relevant to the evaluation.	I financial statements on the events particular to	of NHI. the Issuer which
B.14 B.15	Dependence upon other group entities Principal activities	NHI is dependent on the performance of its direct and indirect subsidiaries which engage primarily in the manufacture and sale of food, beverage and pet care products and juvenile life insurance.		age and pet care
	-	NHI primarily acts as a holding company for its direct and indirect subsidiaries which engage mainly in the manufacture and sale of food products, pet care products, beverage products and juvenile life insurance. These businesses derive revenue across the United States.		
B.16	Controlling shareholders	The Issuer is wholly owned and controlled	l (indirectly) by the Gu	arantor.
guarantee from the Guarantor, h Credit Market Services France Moody's France SAS ("Moody established in the European U 1060/2009 on credit rating ag below with respect to the Guara		Senior long term debt obligations of the guarantee from the Guarantor, have been a Credit Market Services France SAS ("St Moody's France SAS ("Moody's"). Each established in the European Union and 1060/2009 on credit rating agencies, as below with respect to the Guarantor. The Notes to be issued are not rated by	rated AA- (stable) by S andard & Poor's") and n of Standard & Poor' registered under Reg amended. See also	standard & Poor's d Aa2 (stable) by s and Moody's is ulation (EC) No. "Credit Ratings"
		security rating is not a recommendation to subject to suspension, reduction or withdragency.	b buy, sell or hold secu awal at any time by th	rities and may be e assigning rating
B.18	Description of Guarantee	The payment of the principal and two ye unconditionally and irrevocably guarantee	d by the Guarantor.	
		Each Guarantee constitutes a direct, un negative pledge provisions of Condition Guarantor and will rank <i>pari passu</i> with and unsubordinated obligations outstar obligations mandatorily preferred by law a	 and unsubordinated all other present and adding of the Guaran 	obligation of the future unsecured ntor (other than
B.19	Legal and commercial name of Guarantor	Nestlé S.A.		

T-14	TPAL.			
Element	Title			
	Domicile/ legal form/ legislation/ country of incorporation	The Guarantor is a company with unlimited of Code of Obligations and registered with the Stanton of Zug and the Canton of Vaud. Switzerland.	Swiss Commercial	Registries of the
	Trend information	The global business environment remained che challenging in 2017. Nestlé Group is well brands, which are valued by the consumer buglobal economy could impact consumer demander.	positioned with stro at any adverse deve	ong, high quality
	Description of the Group	The Guarantor is the ultimate holding company	y of the Nestlé Grou	ıp.
	Profit forecast or estimate	Not Applicable; there are no profit forecasts Base Prospectus.	or estimates made	e in the Issuer's
	Audit report qualifications	Not Applicable; there are no qualifications of reports relating to the historical financial information of the twelve months ended 31 December 201	rmation of the Gua	arantor as at and
	Selected historical ke	y financial information for the Guarantor:		
	consolidated financial	ion set out below has been extracted without m statements of the Guarantor for the financial e with International Financial Reporting Stand Board.	al year ended 31 I	December 2016,
		Consolidated Balance Sheets		
		As at 31 December 2016 and 2015	5	
		(CHF in millions)		
			31 December 2016	31 December 2015
	Assets			
	Current assets			
		nts	7,990	4,884
			1,306 8,401	921 8,153
		bles	12,411	12,252
		ed income	573	583
		o neone	550	337
		ts	786	874
	Assets held for sale		25	1,430
			32,042	29,434
	Non-current assets			
		pment	27,554	26,576
	Goodwill		33,007	32,772
	Intangible assets		20,397	19,236
		s and joint ventures	10,709	8,675
			5,719	5,419
		s	310	109
		ts	114 2,049	128
			99,859	1,643
		ts		94,558
			131,901	123,992
	Liabilities and equity Current liabilities			
			12,118	9,629
		s	18,629	17,038
		ncome	3,855	3,673
			620 1,068	564 1,021
			1,008	1,021
	Current income tax liabilities		1,221	1,124

Liabilities directly associated with assets held for sale.....

Total current liabilities

272

33,321

6 **37,517**

ent	Title		
	Consolidated Balance Sheets		
	As at 31 December 2016 and 2015		
	(CHF in millions)		
		31 December 2016	31 December 2015
	Non-current liabilities		
	Financial debt	11,091	11,601
	Employee benefits liabilities	8,420 2,640	7,691
	Provisions	2,640 3,865	2,601 3,063
	Other payables	2,387	1,729
	Total non-current liabilities.	28,403	26,685
	Total liabilities	65,920	60,006
	Equity	,	,
	Share capital	311	319
	Treasury shares	(990)	(7,489)
	Translation reserve	(18,799)	(19,851)
	Other reserves	1,198	1,345
	Retained earnings	82,870	88,014
	Total equity attributable to shareholders of the parent	64,590	62,338
	Non-controlling interests	1,391	1,648
	Total equity	65,981	63,986
	Total liabilities and equity	131,901	123,992
	Consolidated Income Statements		
	For the years ended 31 December 2016 an (CHF in millions)	d 2015	
	(CIII in minions)	31 December	31 December
		2016	2015
	Sales	89,469	88,785
	Other revenue	317	298
	Cost of goods sold	(44,199)	(44,730)
	Distribution expenses	(8,059)	(7,899)
	Marketing and administration expenses	(21,485)	(20,744)
	Research and development costs	(1,736)	(1,678)
	Other trading income	99	78
	Other trading expenses	(713)	(728)
	Trading operating profit	13,693	13,382
	Other operating income	354	126
	Other operating expenses	(884)	(1,100)
	Operating profit	13,163	12,408
	Financial income	121	101
	Financial expense	(758)	(725)
	Profit before taxes, associates and joint ventures	12,526	11,784
	Taxes	(4,413)	(3,305)
	Income from associates and joint ventures	770	988
	Profit for the year	8,883	9,467
	-	,	
	of which attributable to non-controlling interests	352	401
	As percentages of sales	8,531	9,066
	Trading operating profit	15.3%	15.1%
	Profit for the year attributable to shareholders of the parent (Net profit).	9.5%	10.2%
	Earnings per share (in CHF)	<i>3.670</i>	10.270
	Basic earnings per share	2.76	2.90
	Diluted earnings per share	2.75	2.89
	Statements of no significant or material adverse change		
		ocition of the C	
	There has been no significant change in the financial or trading p		
	consolidated subsidiaries (considered as a whole) since 31 December 2 published financial statements of the Guarantor and there has been n		
	prospects of the Guarantor since 31 December 2016, the date of the		
	- DECORPORA OF THE CHARACTER SHIPE OF DECEMBER 2010, THE HALE OF THE	most recently pt	ionsiica auditei

Element	Title	
	Events impacting the Guarantor's solvency	Not Applicable; there have been no recent events particular to the Guarantor which are to a material extent relevant to the evaluation of the Guarantor's solvency.
	Dependence upon other group entities	The Guarantor is the ultimate holding company of the Nestlé Group (including NHI). Accordingly, substantially all of the assets of the Guarantor are comprised of its shareholdings in its subsidiaries. The Guarantor is therefore dependent on the performance of its direct and indirect subsidiaries which manufacture and sell food and beverages, as well as products related to the nutrition, health and wellness industries. The Guarantor is also dependent on the performance of its subsidiaries to the extent it issues guarantees with respect to them. Payment obligations under the Guarantor's Guarantee of the Notes will be structurally subordinated to any payment obligations owed by the Guarantor's subsidiaries to their creditors.
	Principal activities	The Guarantor primarily acts as the holding company of the Nestlé Group which manufactures and sells food and beverages, as well as products related to the nutrition, health and wellness industries.
Controlling shareholders The Guarantor is a publicly traded company and it Swiss Exchange. Pursuant to the Guarantor's Artic or entity may be (i) registered (directly or indire voting rights for more than 5 per cent. of the Guaran in the commercial register or (ii) at general meeting directly or indirectly voting rights, with respect represented by proxy, in excess of 5 per cent. of Any shareholder holding shares in the Guarantor Guarantor's share capital is required to disclose its/	The Guarantor is a publicly traded company and its shares are listed on the SIX Swiss Exchange. Pursuant to the Guarantor's Articles of Association, no person or entity may be (i) registered (directly or indirectly through nominees) with voting rights for more than 5 per cent. of the Guarantor's share capital as recorded in the commercial register or (ii) at general meetings of the Guarantor exercise directly or indirectly voting rights, with respect to own shares or shares represented by proxy, in excess of 5 per cent. of the Guarantor's share capital. Any shareholder holding shares in the Guarantor of 3 per cent. or more of the Guarantor's share capital is required to disclose its/his/her shareholding pursuant to the Swiss Financial Market Infrastructure Act.	
	Credit ratings	The Guarantor's senior long term debt obligations have been rated AA- (stable) by Standard & Poor's and Aa2 (stable) by Moody's. A security rating is not a recommendation to buy, sell or hold securities and may be subject to suspension, reduction or withdrawal at any time by the assigning rating agency.

Section C – Securities

Element	Title	
C.1	Description of Notes/ISIN	The Notes are EUR 850,000,000 0.875 per cent. Notes due 18 July 2025. The Notes have a Specified Denomination of EUR 1,000. International Securities Identification Number (ISIN): XS1648298559.
C.2	Currency	The currency of this Series of Notes is Euros ("EUR").
C.5	Transferability	There are no restrictions on the free transferability of the Notes.
C.8	Rights attached to the Notes and ranking	Notes issued under the Programme will have terms and conditions relating to, among other matters: Status of the Notes (Ranking) The Notes will constitute direct, unconditional, unsecured (subject to the negative pledge provisions of Condition 3) and unsubordinated obligations of the Issuer and will rank pari passu and rateably without any preference among themselves and equally with all other unsecured and unsubordinated obligations of the Issuer from time to time outstanding (other than obligations mandatorily preferred by law).
		Taxation All payments in respect of the Notes will be made without withholding or deduction for, or on account of, any taxes or other charges imposed by any governmental authority or agency within (i) the United States, and (ii) Switzerland, unless such withholding or deduction is required by law. In the event that any such withholding or deduction is required, the Issuer will be required to pay additional amounts to cover the amounts so withheld or deducted, subject to certain limited exceptions.

Element	Title	
		All payments in respect of the Notes will be made subject to any deduction or withholding required by provisions of U.S. federal income tax law commonly referred to as the U.S. Foreign Account Tax Compliance Act ("FATCA") and any intergovernmental agreements (and related implementing rules) relating to FATCA, and no additional amounts will be paid to cover the amounts so withheld or deducted.
		Negative pledge The terms of the Notes contain a negative pledge provision which prohibits the Issuer, and the Guarantor, from creating any security interests over its present or future revenues or assets to secure certain indebtedness represented or evidenced by any bonds, notes or other securities which are or are capable of being listed on any recognised stock exchange, subject to certain specified exceptions.
		Events of Default
		The terms of the Notes contain, amongst others, the following events of default: (a) default by the Issuer in payment of any principal, interest or any other amount on the Notes, continuing for a specified period of time;
		(b) non-performance or non-observance by the Issuer of any condition or other provision of the Notes (other than the covenant to pay principal and interest) continuing for a specified period of time;
		(c) default in payment by the Issuer, certain principal subsidiaries of the Issuer, or the Guarantor, of certain types of indebtedness (subject to an aggregate threshold of U.S.\$100,000,000) if such default continues beyond any applicable grace period or any such certain indebtedness for borrowed money shall become repayable before its due date as a result of acceleration of maturity caused by the occurrence of any default, unless the existence of such default is being disputed in good faith and proceedings have been commenced in competent courts having jurisdiction and such proceedings have not been finally adjudicated;
		(d) events relating to the winding up, cessation of business, administration, insolvency and creditor arrangements of the Issuer, certain principal subsidiaries of the Issuer, or the Guarantor, subject to certain exceptions; and
		(e) the Guarantee of the Guarantor ceases to be the legal, valid and binding and enforceable in accordance with its terms or the Guarantor contests or denies the validity of its Guarantee.
		Meetings
		The terms of the Notes contain provisions for calling meetings of holders of such Notes to consider matters affecting their interests generally. These provisions permit defined majorities to bind all holders, including holders who did not attend and vote at the relevant meeting and holders who voted in a manner contrary to the majority.
		Governing law of the Notes
		English law. Governing law of the Guarantee
		Swiss law.
C.9	Interest/	Interest
	Redemption	The Notes bear interest from their date of issue at the fixed rate of 0.875 per cent. per annum. The yield of the Notes is 0.885 per cent. per annum. Interest will be paid on 18 July 2018 (short first coupon) and thereafter annually in arrear on 18 July in each year up to and including the Maturity Date.
		Redemption The Maturity Date of the Notes will be 18 July 2025. Subject to any purchase and cancellation or early redemption, the Notes will be redeemed on the Maturity Date at par. The Notes may be redeemed early for tax reasons, a change of control of the Issuer or, at the Issuer's option, up to 90 days prior to the Maturity Date at par or, at the Issuer's option, at par or, if higher, the price at which the gross redemption yield on the Notes is equal to the gross redemption yield on the reference bond rate and a margin of 0.10 per cent.

Element	Title	
		Representatives of holders
		A trustee has not been appointed to act as trustee for the holders of Notes.
		Registered Notes issued by NHI are issued subject to, and with the benefit of, an amended and restated note agency agreement made between NHI, Citigroup Global Markets Deutschland AG as registrar and transfer agent and Citibank, N.A., London Branch as transfer agent and paying agent.
C.10	Derivative component	Not Applicable: the Notes are not derivative securities.
C.11	Listing/ Distribution	Listing
		Application is expected to be made by the Issuer (or on its behalf) for the Notes to be admitted to the Official List of the UK Listing Authority and admitted to trading on the London Stock Exchange's regulated market.
		Distribution
		The Notes may be offered to the public in Austria, Belgium, Germany, Luxembourg, the Netherlands and the United Kingdom during the Offer Period.

$Section\ D-Risks$

Element	Title	
D.2	Key risks that are specific to the	The key risks relating to the Issuer and the Guarantor are set out below: (a) the Group is vulnerable to brand damage. Any major event triggered by a
	Issuer and the Guarantor	serious food safety or other compliance issue could have a negative effect on the Group's reputation or brand image which could result in the loss of revenue associated with the affected brands and higher costs to address these circumstances, including those associated with product recall events;
		(b) the Group's success depends in part on anticipating the tastes and dietary habits of consumers and to offer products that appeal to their preferences. The Group's sales or margins may be materially adversely affected by competition or an inability to respond to rapid changes in consumer preferences or offer high-quality appealing products;
		(c) the Group's business is subject to some seasonality, and adverse weather conditions may impact sales;
		(d) the food industry including the Group is faced with the global challenge of rapidly rising obesity levels;
		(e) the Group is dependent on the sustainable supply of a number of raw materials, packaging material and services/utilities. Sourcing raw materials globally exposes the Group to price fluctuations and supply uncertainties which are subject to factors such as commodity market price volatility, currency fluctuations, changes in governmental agricultural programs, harvest and weather conditions, crop disease, crop yields, alternative crops and by-product values. Underlying base material price changes may result in unexpected increases in costs of raw material and packaging, and the Group may be unable to fully reflect these increases by raising prices without suffering reduced volume, revenue and operating income;
		(f) accidental or malicious contamination of raw materials or products in the supply chain may result in loss of products, delay in supply, loss of market shares, financial costs and adverse health effects on consumers or loss of reputation;
		(g) the Group is dependent on sustainable manufacturing/supply of finished goods for all product categories. The Group's manufacturing facilities could be disrupted for reasons beyond the Group's control that may include extremes of natural hazards, fire, supplies of materials or services, system failures, work force actions, political instability, environmental issues or infectious diseases. A major event in one of the Group's key plants, at a key supplier, contract manufacturer, co-packer and/or warehouse facility could potentially lead to a supply disruption and impact the Group's financial results;

Element	Title	
		(h) security, political instability, legal and regulatory, fiscal, macroeconomic, foreign trade, labour, infrastructure risk and/or events such as infectious disease could also impact the Group's ability to operate and could lead to a supply disruption and impact the Group's financial results; and
		(i) the Group issues term debt to raise finance and depends on broad access to capital markets and investors. Changes in demand for term debt instruments on capital markets could limit the ability of the Group to fund operations. The Guarantor also depends on the willingness of banks to provide the type of credit lines or loans which are used by the Group.
D.3	Key risks that are specific to the Notes	There are also risks associated with the Notes including a range of risks relating to the structure of the Notes, market risks and risks relating to Notes generally including that:
		(i) changes in prevailing market interest rates could affect the value of the Notes which bear interest at a fixed rate;
		(ii) Notes may be subject to early redemption, which may limit the market value of the Notes and an investor may not be able to reinvest the redemption proceeds in a manner which achieves a similar effective return;
		(iii) Registered Notes in global form held under the new safekeeping structure may not satisfy Eurosystem eligibility criteria;
		(iv) the Terms and Conditions of the Notes may be modified without the consent of all investors in certain circumstances;
		(v) the holder of the Notes may not receive payment of the full amounts due in respect of the Notes as a result of amounts being withheld by the Issuer in order to comply with applicable law;
		(vi) investors are exposed to the risk of changes in law or regulation affecting the value of their Notes;
		(vii) the value of an investor's investment may be adversely affected by exchange rate movements where the Notes are not denominated in the investor's own currency;
		(viii) there may be no or only a limited secondary market in the Notes; and
		(ix) any credit rating assigned to Notes may not adequately reflect all the risks associated with an investment in the Notes.

Section E - Offer

Element	Title	
E.2b	Reasons for the offer and use of proceeds	The net proceeds from the issue of Notes will be applied by the Issuer for its general corporate purposes. In addition, the net proceeds for each issuance of Notes will be applied by the Issuer outside of Switzerland unless use of proceeds in Switzerland is permitted under the Swiss taxation laws in force from time to time without payments in respect of such Notes becoming subject to withholding or deduction for Swiss withholding tax as a consequence of such use of proceeds in Switzerland.
E.3	Terms and Conditions of the offer	Notes may be offered to the public in a Public Offer in Austria, Belgium, Germany, Luxembourg, the Netherlands and the United Kingdom.
		An investor intending to acquire or acquiring any Notes from an Authorised Offeror will do so, and offers and sales of Notes to an investor by such Authorised Offeror will be made, in accordance with any terms and other arrangements in place between such Authorised Offeror and such investor including as to price, allocations, expenses and settlement arrangements.
	Offer Period:	From the date of, and following, publication of the Final Terms being 17 July 2017 to 19 July 2017.
	Issue Price/ Offer Price:	The issue price of the Notes is 99.923 per cent. of their nominal amount.

Element	Title	
	Conditions to which the offer is subject:	Offers of the Notes are conditional on their issue and are subject to such conditions as are set out in the Letter for a Syndicated Note Issue dated 17 July 2017. As between the Joint Bookrunners and their customers (including Placers) or between Placers and their customers, offers of the Notes are further subject to such conditions as may be agreed between them and/or as is specified in the arrangements in place between them.
	Description of the application process:	A prospective Noteholder will purchase the Notes in accordance with the arrangements in place between the relevant Joint Bookrunner and its customers or the relevant Placer and its customers, relating to the purchase of securities generally. Noteholders (other than Joint Bookrunners) will not enter into any contractual arrangements directly with the Issuer in connection with the offer or purchase of the Notes.
	Description of possibility to reduce subscriptions and the manner for refunding excess amount paid by applicants:	Not Applicable
	Details of the minimum and/or maximum amount of application (whether in number of Notes or aggregate amount to invest):	There are no pre-identified allotment criteria. The Joint Bookrunners and the Placers will adopt allotment and/or application criteria in accordance with customary market practices and applicable laws and regulations and/or as otherwise agreed between them.
	Method and time limits for paying up the Notes and for delivery of the Notes:	The Notes will be sold by the Issuer to the Joint Bookrunners on a delivery against payment basis on the Issue Date. Prospective Noteholders will be notified by the relevant Joint Bookrunner or Placer of their allocations of the Notes and the settlement arrangements in respect thereof.
	Manner in and date on which results of the offer are to be made public:	Not Applicable
	Procedure for exercise of any right of pre-emption, negotiability of subscription rights and treatment of subscription rights not exercised:	Not Applicable
	Whether tranche(s) have been reserved for certain countries:	Not Applicable
	Process for notification to applicants of the amount allotted and the indication whether dealing may begin before notification is made:	Prospective Noteholders will be notified by the relevant Joint Bookrunner or Placer in accordance with the arrangements in place between such Joint Bookrunners or Placers and its customers. Any dealings in the Notes which take place will be at the risk of prospective Noteholders.

Element	Title	
	Amount of any expenses and taxes specifically charged to the subscriber or purchaser:	Not Applicable
	Name(s) and address(es), to the extent known to the Issuer, of the placers in the various countries where the offer takes place:	None known to the Issuer.
	Categories of potential investors to which the Notes are offered:	Notes may be offered by the Joint Bookrunners and the Placers to the public in a Public Offer in Austria, Belgium, Germany, Luxembourg, the Netherlands and the United Kingdom during the Offer Period.
E.4	Interest of natural and legal persons involved in the issue/offer	The Joint Bookrunners will be paid aggregate commissions equal to 0.27 per cent. of the nominal amount of the Notes. Any Joint Bookrunner and its affiliates may also have engaged, and may in the future engage, in investment banking and/or commercial banking transactions with, and may perform other services for, the Issuer, the Guarantor and their affiliates in the ordinary course of business.
E.7	Expenses charged to the investor by the Issuer or an offeror	Not Applicable. No expenses are being charged by the Issuer to investors purchasing from Authorised Offerors in connection with the issue of the Notes.

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