

NESTLÉ S.A.

24 April, 2008

**RE: Reminder on Nestlé Policy on the Use of Natural Refrigerants**

Refrigeration is essential in the processing, preservation and transport of Nestlé products.

CFCs (ChloroFluoroCarbons) such as R12 and HCFCs (HydroChloroFluoroCarbons) such as R22, are substances that have been recognised as having a Depletion Effect on the stratospheric Ozone layer (Montreal Protocol - 1987), as well as a high Global Warming effect (Kyoto Protocol - 1997).

HFCs (HydroFluoroCarbons) such as R134a are refrigerants wrongly presented as the long-term alternative to CFCs and HCFCs. Although these substances do not have an Ozone Depleting effect, they have a substantial Global Warming effect and therefore cannot be considered as acceptable long-term substitutes.

As already publicly stated in 2001, Nestlé reiterates its commitment to the use of natural refrigerants that are environmentally friendly. Especially and whenever feasible, carbon dioxide (CO<sub>2</sub>) in combination with ammonia (NH<sub>3</sub>) must be used for all low temperature applications. Beyond many technical and economical advantages carbon dioxide is safer for the environment, people and goods.

Water or glycol chillers with ammonia as primary refrigerant must also be used for all positive temperature applications. Nestlé has successfully used these systems for many years in a large range of applications, including PTCs and offices buildings.

Yours faithfully,

NESTLÉ S.A.



Handwritten signature of José Lopez in black ink, consisting of a stylized 'J' and 'L'.

José Lopez

Executive Vice President  
Corporate Operations