



Nestlé

Good Food, Good Life

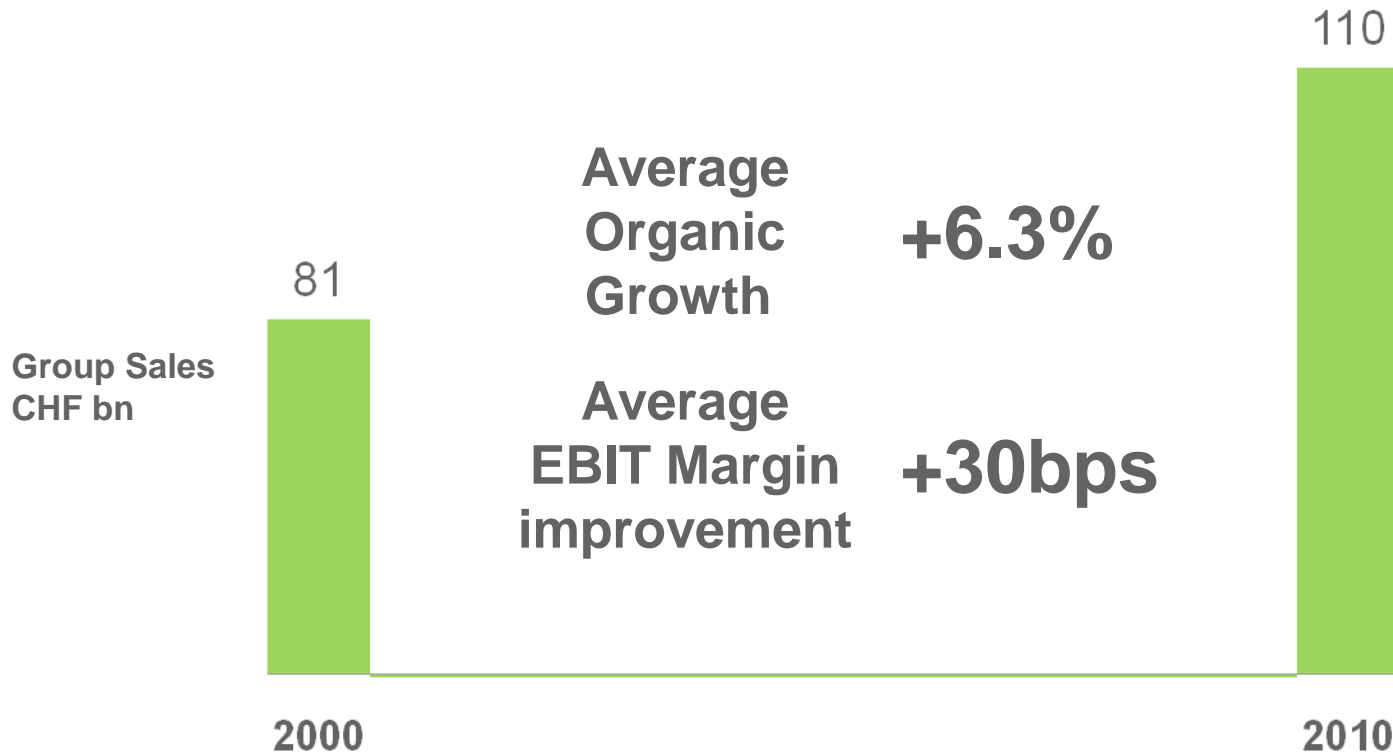


Nestlé
Investor
Seminar

Disclaimer

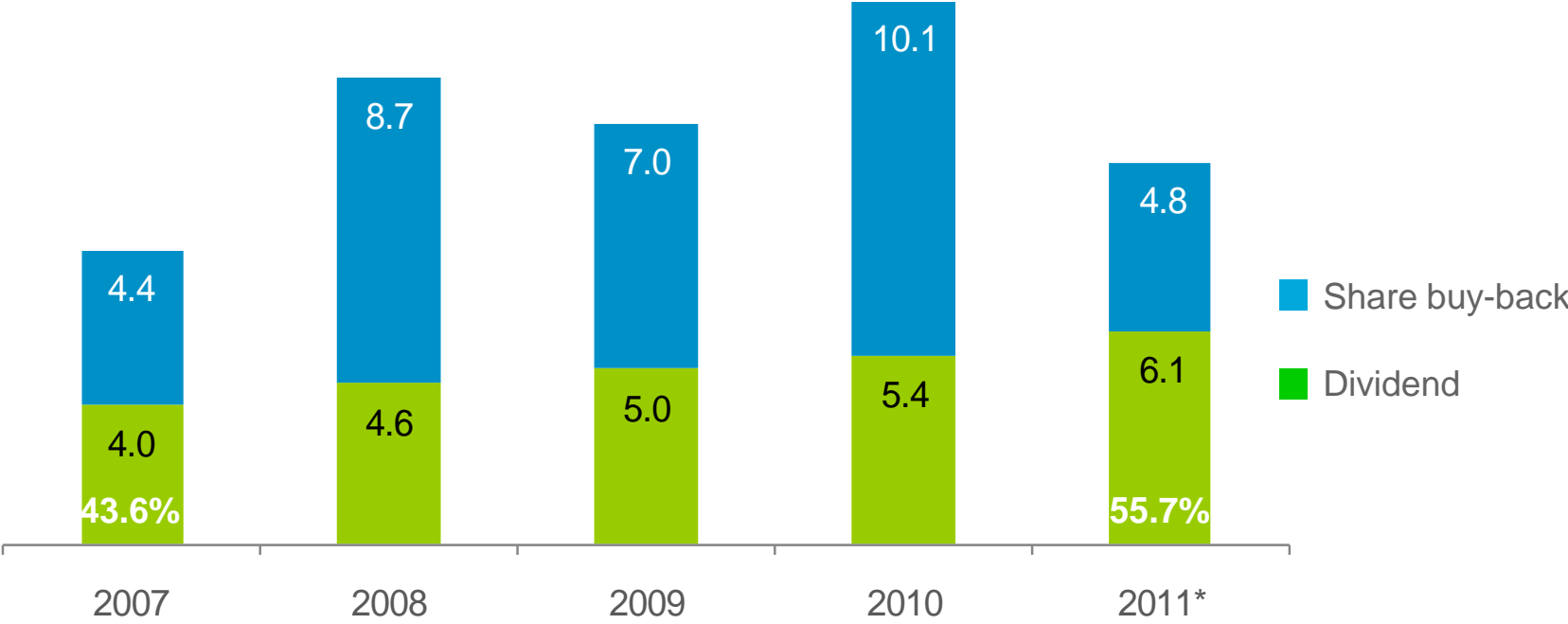
This presentation contains forward looking statements which reflect Management's current views and estimates. The forward looking statements involve certain risks and uncertainties that could cause actual results to differ materially from those contained in the forward looking statements. Potential risks and uncertainties include such factors as general economic conditions, foreign exchange fluctuations, competitive product and pricing pressures and regulatory developments.

Consistent Nestlé Model performance



Total cash returned to shareholders

■ 2007-2011: CHF 60bn cash returned to shareholders



* Announced & proposed



Agenda

Tuesday 7 June 2011

Vevey HQ – From Farm to Fork



Good Food, Good Life

07:15	Investor buses leave from the hotels to Nestlé HQ, Vevey	
07:30	Approximate arrival time at Nestlé HQ, Vevey	
08:00	Introduction	Roddy Child-Villiers
08:10	Business Sustainability: the context	Duncan Pollard
09:00	Creating competitive gaps in the upstream supply chain	Hans Joehr
09:40	Nescafé Break	
10:10	Procurement	Kevin Petrie
11:00	Manufacturing	José Lopez
11:25	GLOBE/Nestlé Continuous Excellence	José Lopez
12:15	Audience discussion	D. Pollard, H. Joehr, K. Petrie, J. Lopez
13:00	Lunch	
14:00	Winning through innovation	Johannes Baensch
15:30	Nescafé Break	
16:00	Brand Building the Nestlé Way (not webcast)	Tom Buday & Patrice Bula
18:00	End of presentations and leave for «Le Château du Châtelard» Drinks & Dinner at «Le Château du Châtelard»	